Bank of America Merrill Lynch 2019 Global Metals, Mining & Steel Conference

CODELCO PRESENTATION

Barcelona • May, 2019



CODELCO

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As an industry standard, Codelco divides its mineral holdings into two categories, reserves and resources. Resources are ore bodies of economic value that have been identified and evaluated through exploration, reconnaissance and sampling. Reserves are the portion of the resource that can be extracted based on an economic, environmental and technological analysis set forth in the mining plan. Reserves and resources are both subdivided further, based on the degree of knowledge that Codelco has of their extent and composition. The system used by Codelco for categorizing mineral ore is according to the Chilean law (N° 20.235), which is in accordance with others systems widely used within the mining industry. The "Comisión Calificadora de Competencias en Recursos y Reservas Mineras" is the independent Chilean entity who regulates this and it is part of the Committee for Mineral Reserves International Reporting Standards (CRISCO).

The non-GAAP financial measures included in this presentation (including, without limitation, Adjusted EBIT, Adjusted EBITDA, cash cost, total costs and expenses and financial debt) are not GAAP measures of our liquidity and operating performance and should not be considered alternatives to cash flow from operating activities as a measure of liquidity or net income or operating income as measures of operating performance or any other measure derived in accordance with GAAP. The Company has prepared reconciliations of comparable GAAP to Non-GAAP measures in tables included at the end of this presentation.

Codelco at a Glance - FY2018

St worldwide copper producer



worldwide molybdenum producer

million tons copper production*



cents per pound C1 cash cost

100% owned by the **Republic of Chile** (A+/A1/A)



contributor to the **Chilean treasury**

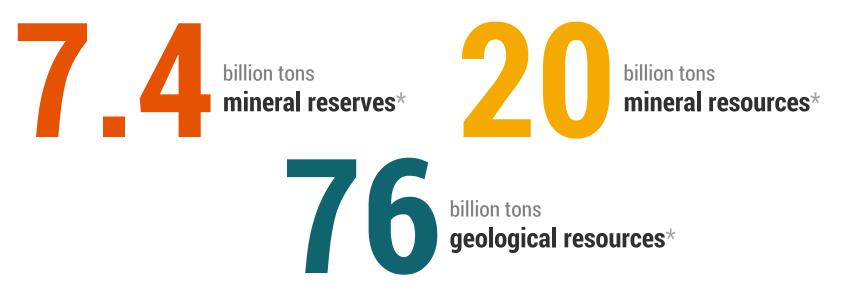
*Includes El Abra and Anglo American Sur attributable production to Codelco's share

Current operations

FY 2018 • Copper production and C1 cash cost



Codelco´s project portfolio rests upon a vast, high-quality resource base, ensuring a long life



However, in order to capture this opportunity, we will need to **execute the project pipeline**.

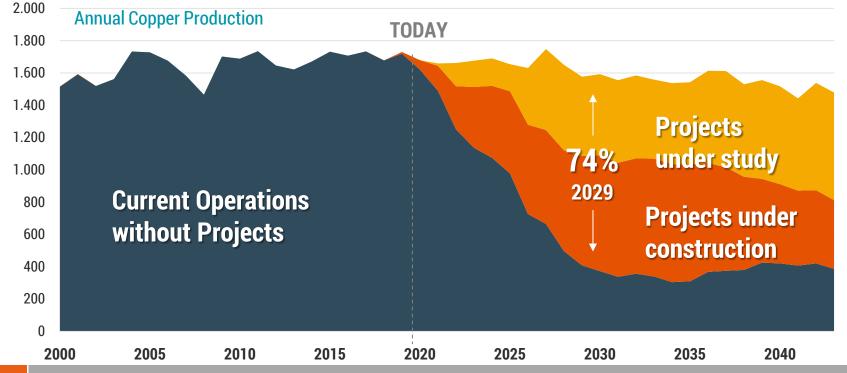
*Includes contribution from subsidiaries. Resource base disclosed in annual report 2018

Codelco's project portfolio extends the life of mine of its main operations up to 50 years

Construction and start-up periods

| Project | 2019 - 2023 | 2024 - 2028 2029 - 2033 2034 - 2038 2039 · | - 2043 LOM* |
|---|-------------------------------|--|-------------|
| Chuquicamata Underground Mine | 387 ktCuf / year | 330 ktCuf / year | 2057 |
| Andina Mine-Plant Transfer System | 200 ktCuf / <mark>year</mark> | 208 ktCuf / year | 2059 |
| El Teniente New Mine Level | 397 ktCuf / year | 410 ktCuf / year | 2072 |
| Salvador Inca Mine | 50 ktCuf / year | 86 ktCuf / year | 2064 |
| Radomiro Tomic Sulfides II | 334 ktCuf / year | 257 ktCuf / year | 2065 |
| Andina Andina Future Development | 225 ktCuf / year | 348 ktCuf / year | 2046 |
| LEGEND: Approved Start-u | Under Study | Start-up *LOM: Life of Mine | |

Codelco's investment program is key to the company's future to maintain its production Projects account for 3/4 of the expected output 10 years from now



ktmf



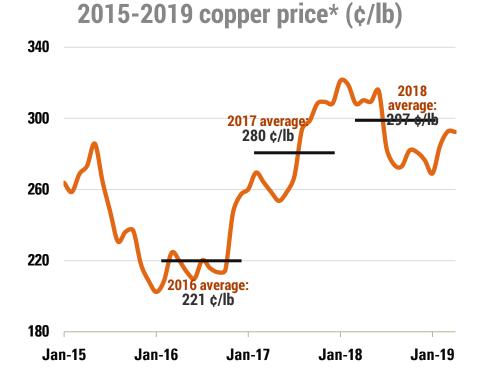
Highlights

- Chuquicamata Underground ramp-up began on April 30th and 8 kt have been extracted.
- Smelters upgrade completed at Ventanas and El Teniente and commissioning are being completed at Chuquicamata and Salvador during May.
- **22 collective bargaining agreements** achieved since the beginning of 2018, involving nearly 70% of the total workforce.
- Labor productivity reached 51.7 t/p in 2018, increasing by 20% since 2014.
- Strong owner support through US\$1 billion capital injection (US\$600 million in Dec '18 and US\$400 million in Feb '19).

Market conditions have improved despite volatility

LEFAE

Copper not devoid of market volatility in the short-term...



Short-term drivers

- Policy and economy uncertainties in Europe, Asia, and the USA.
- Fears about trade war impacting world growth, especially China.
- Real vs. expected production disruptions.
- Interest rate expectations and dollar strength.
- Mixed sentiments driving financial investment decisions.

* Data until 4/30/2019; London Metal Exchange.

But the world needs more copper according to fundamentals

Even in a "cautious mode"

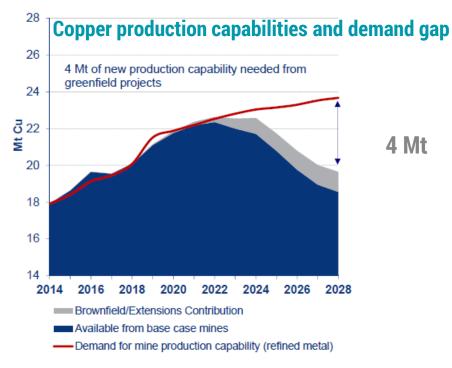
- China and Emerging Asia leading world consumption to sustain growth.
- China scrap policy helping refined copper consumption in the short-term.
- Electrical networks and urbanization driving the demand.
- Small short-term projects pipeline.
- Producers facing increasing operational and construction challenges.
- Challenges of operating in mining developing geographies.
- Exploration initiatives being less successful.



Source: Wood Mackenzie.

New projects do not seem to be enough...

Even in a longer period of time



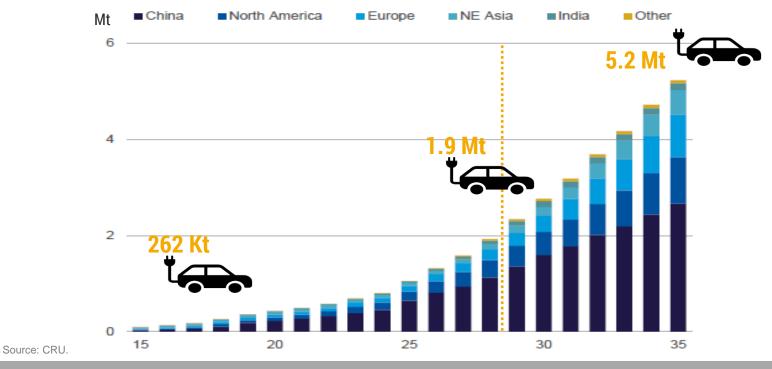
- Projects need to fill a **4 Mt demand gap**, but there are few 'probable' ones.
- Moreover, only five with the capacity over 100kt/a, and not exempt from challenges.
- Even developing all 'probable' projects, would not be sufficient to close the gap.
- Nonetheless, there are plenty 'possible' projects, incentives should improve to encourage producers to develop them.

Projects need to be developed now to close the supply gap.

Source: Wood Mackenzie.

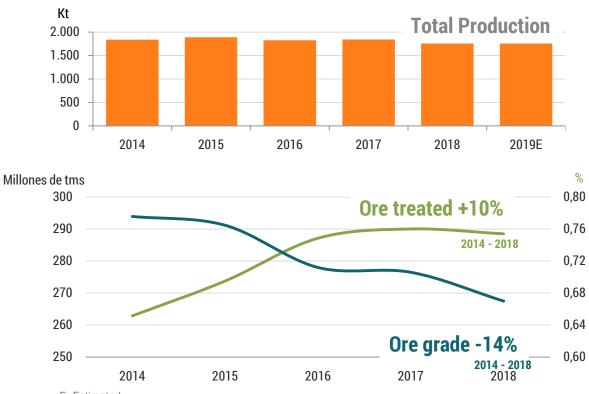
... and demand will keep strong due to the decarbonization commitments and new trends

EV plays a key role for long-term growth in copper demand



Operating performance

Ore grade reduction has been compensated through higher productivity



Challenge:

Sustain business profitability even in less favorable conditions

Deposits deterioration

Shortage of critical inputs

Productivity: new workers profile

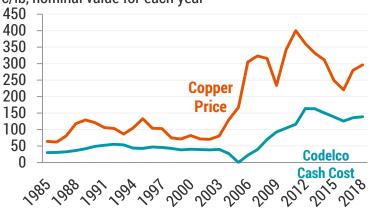
Regulatory, social and environmental impact

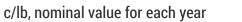
Market volatility

E: Estimated

Despite costs reductions, further efforts are needed to return to the cost podium

COPPER PRICE & CODELCO CASH COST C1







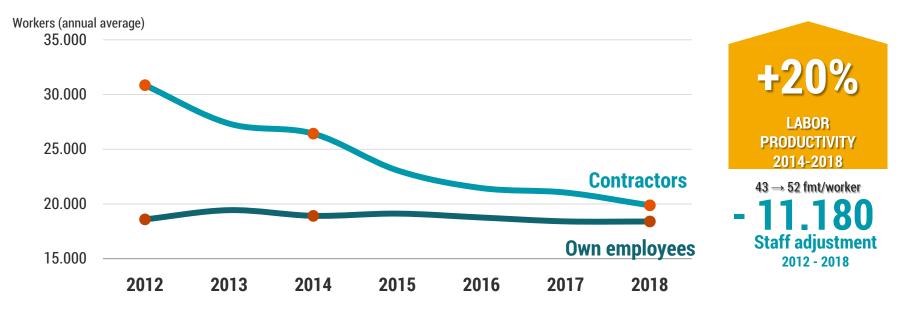


- Price recovery boosts our margins, but also pressures cost.
- Codelco has demonstrated discipline in terms of cost reductions

E: Estimated Source: Wood Mackenzie and Codelco.

On track: Labor productivity goal committed for the 2014-2018 period was fulfilled

OPERATIONAL STAFF



Labor relations: Successful 2018 but challenges are not over yet

2018 - YTD

- 22 collective bargaining agreements (more than 11k employees, ≈70% workforce).
- 1-1.5% real terms wage increase.
- Considerably reduced bonuses compared to the previous cycle.
- 36-month contract term.

2019 remaining labor negotiations **Real Wage** Contract Division Bonus (US\$k) Union Date change Salvador Supervisors Mar 19 Workers (3 Chuquicamata Apr – Jun 19 unions: 70%)

Anticipated negotiation with 30% of Chuquicamata workforce is a good base for coming negotiations

Responsible dialogue, aligning expectations to productivity

Codelco has implemented an innovation model with direct impact on business

Remote Integrated Operation Center

Autonomous Mine equipment

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- El Teniente (2018): plant and transportation system fully remotely and automated operated, and mine making the transition.
- Chuguicamata: will start operating remotely next June.
- Gabriela Mistral, Andina, Salvador, and RT: in the process to be implemented during the next year.
- Ministro Hales (2016): operated remotely and automated from 1,500 km away, increase operational stability.
- Gabriela Mistral: autonomous truck fleet (since 2008 and updated and expanded in 2012).
- **El Teniente:** semi-autonomous LHD equipment to extract ore in high-risk areas (2018) and a unique hybrid LHD equipment has been added recently (2019).





The future of Codelco is being played right now

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Over the last decade, Codelco has been developing six structural projects

Which will allow Codelco to significantly extend the life of its main operations

* Physical progress as March 2019.

CHUQUICAMATA DIVISION Chuquicamata **Underground Mine**

UNDER OPERATION

- First blasting done and 8 kt of mineral have been already extracted.
- Ore transportation system starting in the second half of 2019.

Capex: US\$5.8b

SALVADOR DIVISION

Inca Mine

UNDER STUDY

- Feasibility study finished.
- Early works and detail engineering started.
- Treatment capacity for 37ktpd at existing facilities.

Feasibility



Treatment capacity for 100-200ktpd under analysis.

Prefeasibility

Starting operation: 2021

Progress* = 72.5 %

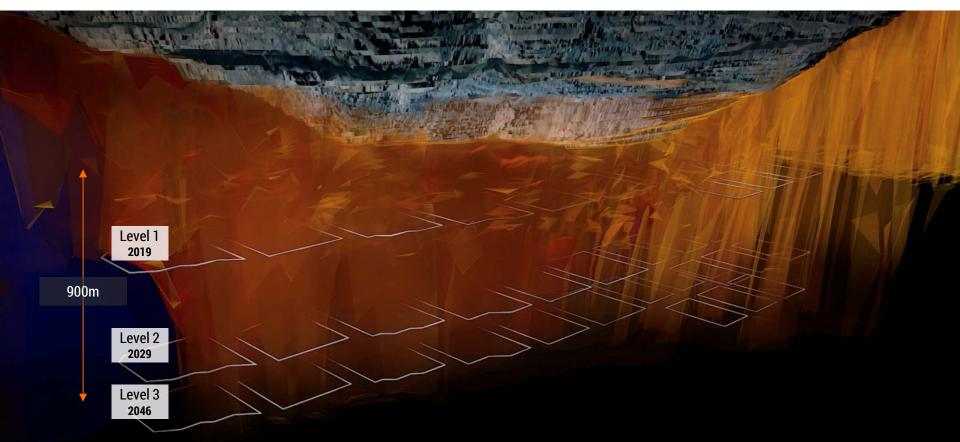
Feasibility

21

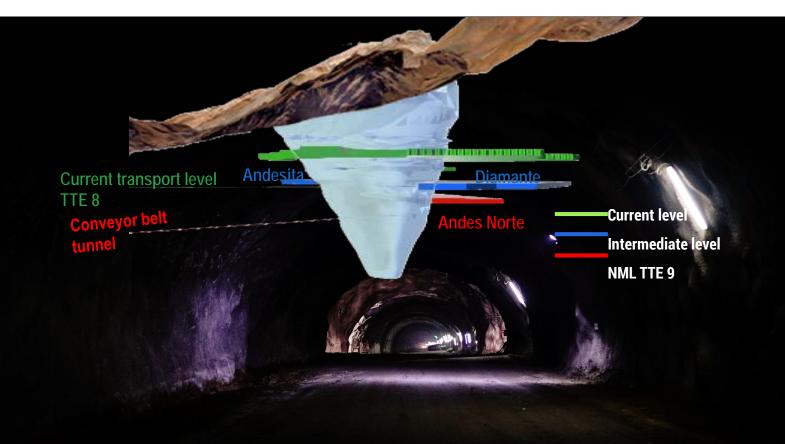
Andina Future Development

- Treatment capacity for 150ktpd under feasibility studv.
- Request for Board approval scheduled for 2021.

Chuquicamata Underground



El Teniente New Mine Level



Andina New Mine-Plant Transfer System



Over the last decade, Codelco has been developing six structural projects

Which will allow Codelco to significantly extend the life of its main operations

CHUQUICAMATA DIVISION Chuquicamata Underground Mine

UNDER OPERATION

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Capex: US\$5.8b

SALVADOR DIVISION

Inca Mine

UNDER STUDY

- Feasibility study finished.
- Early works and detail engineering started.
- Treatment capacity for 37ktpd at existing facilities.

Feasibility

Progress* = 82.4 %

EL TENIENTE DIVISION New Mine Level

UNDER CONSTRUCTION

Capex: US\$5.7b

Starting production: 2023

RADOMIRO TOMIC DIVISION RT Sulphides Phase II UNDER STUDY

- Request for feasibility approval scheduled for December 2019.
- Treatment capacity for 100-200ktpd under analysis.

Prefeasibility

Progress* = 51.4 %

UNDER CONSTRUCTION Starting operation: 2021 Capex: US\$1.5b Progress* = 72,5 % ANDINA DIVISION Andina Future

Mine-Plant Transfer

Development

UNDER STUDY

ANDINA DIVISION

- Treatment capacity for 150ktpd under feasibility study.
- Request for Board approval scheduled for 2021.

Feasibility

* Physical progress as March 2019.

An strategic view: sustainability at the business model center

Responsible use of strategic resources

CHALLENGE

Access scarce resources:

Water and energy efficiency Waste rock dumps Tailings deposits Environmental compensation



Transition to postcommodity copper

CHALLENGE

New social and environmental trends:

Responsible & traceable production

Transparency, ethics, and compliance Equal opportunity and inclusion

COPPER

Technology as a differentiation factor

CHALLENGE

Miners compete based on costs and productivity:

Mine equipment and process plants automatization

Sulfides leaching

High-stress mining

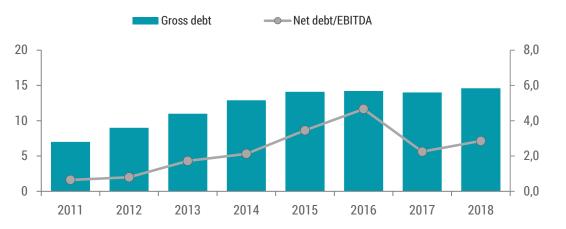


CODELCO maintains its focus on Balance sheet strength to shape a more profitable future while providing flexibility

Capital Discipline: Stable debt levels, despite intense CAPEX program

GROSS DEBT AND DEBT RATIO*

INVESTMENT & INDEBTEDNESS



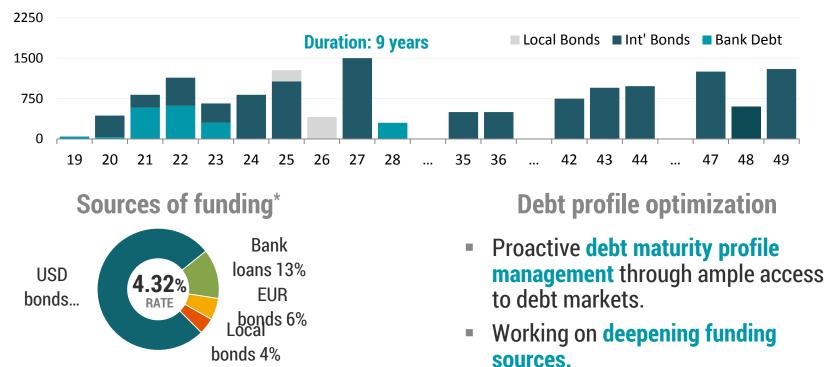
\$15.7 bn CAPEX 2014 - 2018 +\$1.8 bn Gross debt 2014 - 2018 2.9 x Net debt / Ebitda 2018

*: Excludes Mitsui debt to acquire 20% of Anglo American Sur asset, because it is non-recourse to CODELCO. Debt ratio without export tax.

Our financial focus is on maintaining our credit quality through copper price cycle while developing our CAPEX plan.

Financial debt profile

Debt maturity profile*



* Excludes Mitsui debt to acquire 20% of Anglo American Sur assets, because it is non-recourse to CODELCO. As of February 25, 2019.

Summary

- 1. We firmly believe in **copper as a key element** for industrial, technological and human development in the world.
- 2. Therefore, Codelco's Structural Projects **competitively contribute to the supply of copper** in the short, medium and long-term.
- 3. The projects are **well on track**, with Chuquicamata Underground under operation, as planned.
- 4. **Productivity and cost management** are installed as the cornerstone of the organization culture.
- 5. Strong and flexible balance sheet focus.
- 6. Committed to producing today with tomorrow standards.



